

BRIDGING THE GAP STRATEGY							
	Approved Savings	2014/15	2015/16	2016/17	2017/18	2018/19	Total
MTFS Gap		1,409,200	1,036,300	1,287,590	672,170	648,571	3,644,631
Total Current MTFS Funding Deficit		1,409,200	1,036,300	1,287,590	672,170	648,571	3,644,631
Organisational changes							
Staff restructures							
- Customer services / facilities management re-organisation		34,300					0
Built Environment Management Restructure		12,100					0
Senior Management Team review	*	156,400	43,600				43,600
Shared Services							
Additional waste target			45,400				45,400
Efficiency gain on procurement							
- GOSS re-tendering of banking arrangements			5,000	10,000			15,000
Commissioning							
L&C Review - trust savings	*	125,900	284,400	231,500	150,500	43,000	709,400
ICT Review - per business case to Cabinet 11/12/12	*	121,300	80,000				80,000
ICT Review - server room rationalisation / infrastructure savings	*	31,000	7,000				7,000
Ubico		117,000					
Green Environment		20,000					
Public Protection & Private Sector Housing Review			155,600				155,600
Central Depot Bulking Facility			46,000	46,000			92,000
Joint Management Unit for Waste					100,000		100,000
Income							
Planning fee income rise 15%							
BRR additional income through pooling				50,000	50,000		100,000
BRR additional income through growth above 3%				100,000	100,000		200,000
Fees & Charges Review inc. concessions				30,000			30,000
Asset Management							
Remove annual increase contribution to Programme Maintenance Reserve							
Rationalisation of asset portfolio					30,000		30,000
Accommodation Strategy				100,000		100,000	200,000
Other							
Supplies & services savings							
1. Corporate training budget	*	2,000					0
2. LGA - reduced membership costs	*		300				300
3. Target saving		10,000	10,000				10,000
Additional recharge to HRA / CBH post HRA reform & revision to SLAs							0
Reduction in Everyman Grant	*	5,000	5,000				5,000
Reduction in grant to Oakley & Hesters Way Regeneration Partnerships	*	4,000	4,000				4,000
Reduction in revenue contribution to capital outlay (RCCO)		200,000					0
Use of NHB to support Base Budget		450,000	350,000				350,000
Cheltenham Borough Homes contribution to Community Development		64,400					0
Efficiency savings Target yet to be identified		55,800		720,090	241,670	505,571	1,467,331
Total Savings/Income over MTFS		1,409,200	1,036,300	1,287,590	672,170	648,571	3,644,631
shortfall / (surplus) against MTFS Funding Gap		0	0	0	0	0	0

* Denotes savings previously approved.

NB: traffic lights denote risk associated with delivery